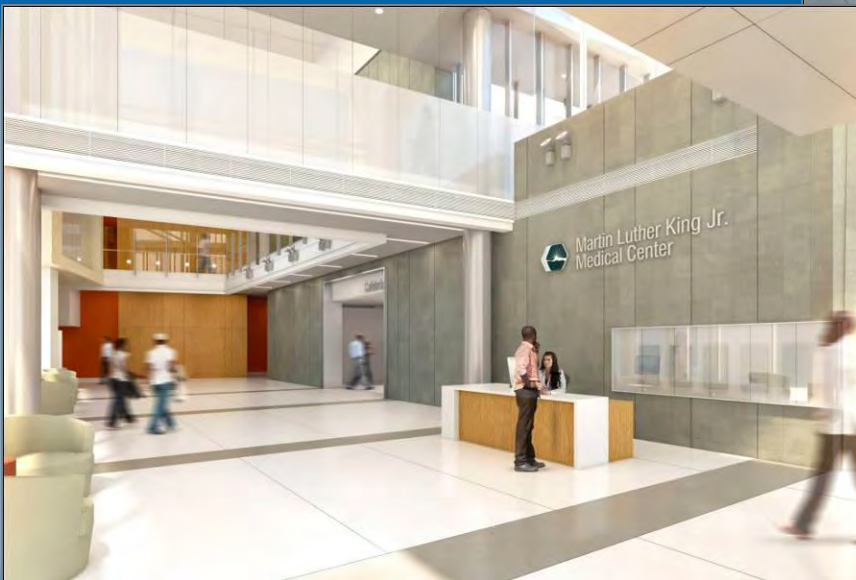


Martin Luther King, Jr. Medical Center Campus





The NEW Martin Luther King, Jr. Community Hospital

Martin Luther King, Jr. Community Hospital

Mission & Vision

- **Mission**: To provide high quality medical treatment for a diverse population.
- **Vision**: To be a national model for accessible, collaborative, comprehensive and culturally sensitive healthcare.

Martin Luther King, Jr.

Community Hospital

Reimagining the Future of Health Care

- Establish an integrated health delivery system for South Los Angeles with:
 - Commitment to quality.
 - Commitment to cooperation with key funders, regulatory, community and political partners.
 - Emphasis on building strategic partnerships.
- Create a vibrant medical community with a viable, high quality hospital at its core.

Martin Luther King, Jr. Community Hospital

Background

- Historic partnership – County of Los Angeles, University of California, new private entity
- 120 – 135 bed community hospital
- Substantial completion March 15, 2013 – Opening Early 2014

Martin Luther King, Jr. Community Hospital

Status

- **County**
 - Construction underway
 - Services Pledge and Funding Agreement (County and MLK – LA) executed
 - Coordination Agreement (County and UC) executed
 - Shared Services preliminarily identified

Martin Luther King, Jr. Community Hospital

Status

- **MLK – LA**
 - Operator
 - Financial model
 - Interim team
 - Tax exempt recognition
 - Community outreach and engagement
 - Updated needs assessment
 - Network development
 - Construction coordination/equipment procurement
 - Foundation

Martin Luther King, Jr. Community Hospital

Status

- **University of California**
 - Coordination Agreement (County and UC) executed
 - CMO Search underway
 - Residency/Teaching program timeline agreed
 - Working to identify UC campus for Quality Support
 - Preliminary discussions re: hospitalists

Martin Luther King, Jr. Community Hospital

Challenges

- Decision making
- Timeline
- Physicians
- Funding
- Health Status
- Complex structure

Martin Luther King, Jr. Community Hospital

Proposed Services at the New MLK Jr., Community Hospital

- Cardiology – Medical
- Endocrine
- ENT
- Gastroenterology
- General Medicine
- General Surgery
- Gynecology
- Neurology
- Obstetrics
- Oncology
- Ophthalmology
- Orthopedics,
including spine
- Reconstructive
Surgery
- Pulmonary Medicine
- Urology

Martin Luther King, Jr. Community Hospital

Coordination with the County

- Clinical Shared Services
- Non- Clinical Shared Services
- Transfer Agreements
- Future Development

Martin Luther King, Jr. Community Hospital

Feedback/Contact

- Toll free community information phone line:
866-532-3959
- Website:
www.newmlkcommunityhospital.com



Ensuring Quality Services Responsive to Community Need

- Psychiatric Urgent Care Replacement Efforts
- Health Professional Shortage Efforts
- Stronger Health Services
- Strengthening the Medical Hub for at-risk children and their families
- Revitalizing women's services
- Focus on the strengthening the MLK MACC to partner and support the new MLK Hospital



Coordinating Health Services on the MLK Campus

	Topic/Issue	MLK BOARD	HOSPITAL OPERATOR	COUNTY	UC REGENTS	STATE/OTHER	MLK HOSPITAL MASTER TRACKING REPORT			
							Description of Issue	Lead	Tasks	Status
CAPITAL PROJECT	1. Hospital Equipment	X		X			All equipment for hospital; includes fixed, other capital and smaller items	MLK Board		
	2. Technology Systems	X		X				County		
	3. Central Plant	X		X				County		
	4. Shared Facilities Services	X		X			Facilities services which may be shared between parties or which need to be addressed in contractual agreement between parties to ensure understanding of responsibilities	County (CEO and County Counsel)	Developing draft agreement for review by MLK Board	County Counsel is drafting; target draft in February 2012
	5. Lease Agreement	X		X			Lease Agreement between County and MLK Board - needs to be executed by substantial completion (March 2013?)	County (CEO and County Counsel)	Developing draft agreement for review by MLK Board	County Counsel is drafting; target draft in February 2012
	6. Other									
HOSPITAL OPERATIONS	7. Selecting Executives	X	X				Hiring permanent hospital executive management	MLK Board		
	8. Selecting CMO	X	X		X		Hiring permanent Chief Medical Officer	MLK Board		
	9. Service Integration	X	X	X			Ensuring coordination of care for all services provided on the MLK campus; this includes shared clinical services and joint use of medical equipment	County/MLK Board		
	10. Physician Services	X	X		X		Agreement between UC Regents and MLK Board for physician services	MLK Board		
	11. Nursing and other Clinical Staff	X	X		X		Securing nursing and other clinical staffing for the hospital	MLK Board		
	12. Quality Assurance	X			X			MLK Board		



MLK MACC Equipment

- On February 28, 2012, the Board of Supervisors approved \$34.9 Million for MLK MACC equipment approved.
- New MACC design for outpatient to expand visit capacity and visit types (i.e., group visits).



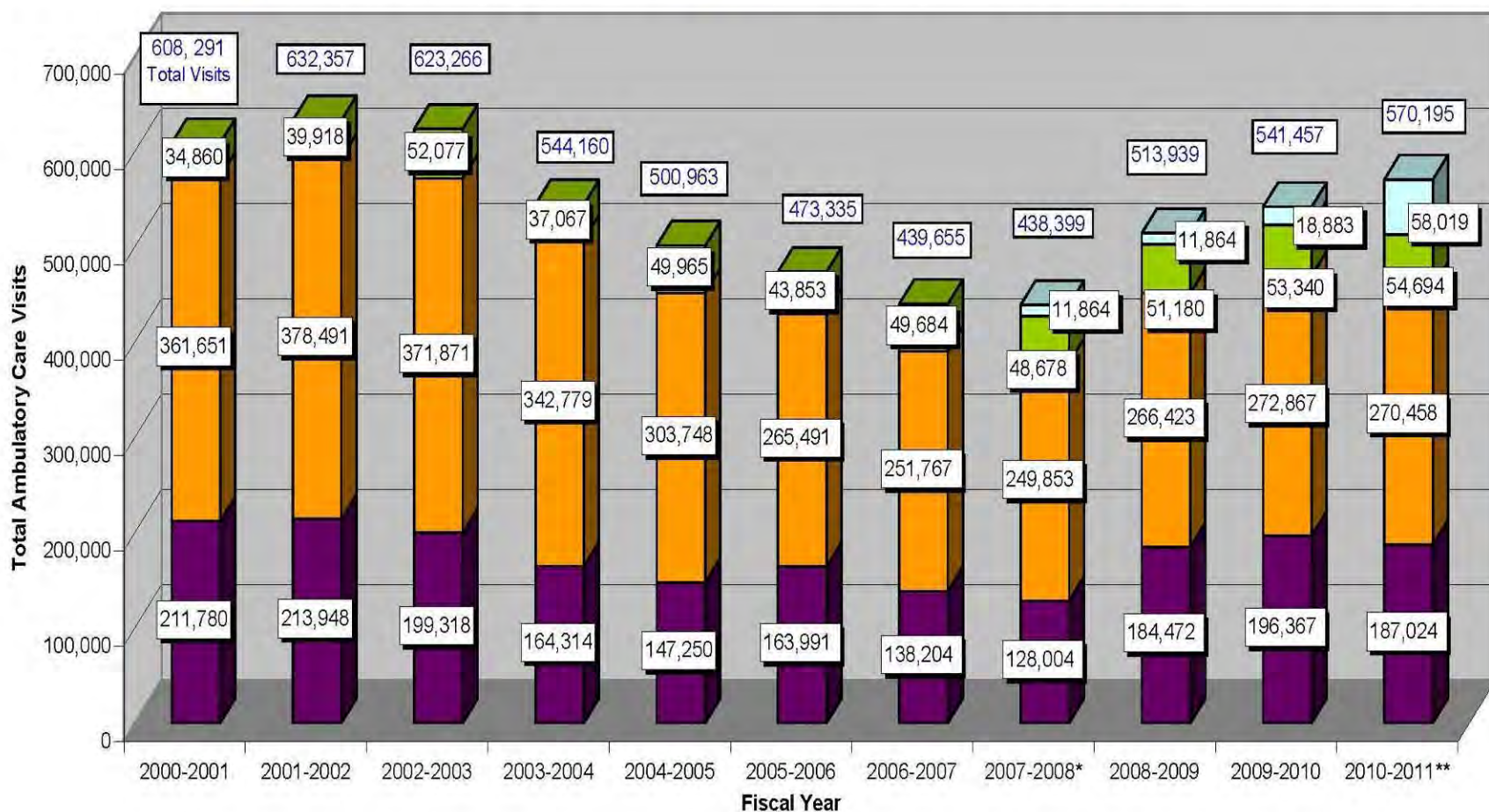
Improving Ambulatory Care

**SPA 6 (South) County-funded Ambulatory Care Visit Volume
FY 2000-2001 to FY 2010-2011**

*MLK Hospital was converted to a Multi-Service Ambulatory Care Center (MACC) in August 2007.

**Volume does not include visits for June 2011.

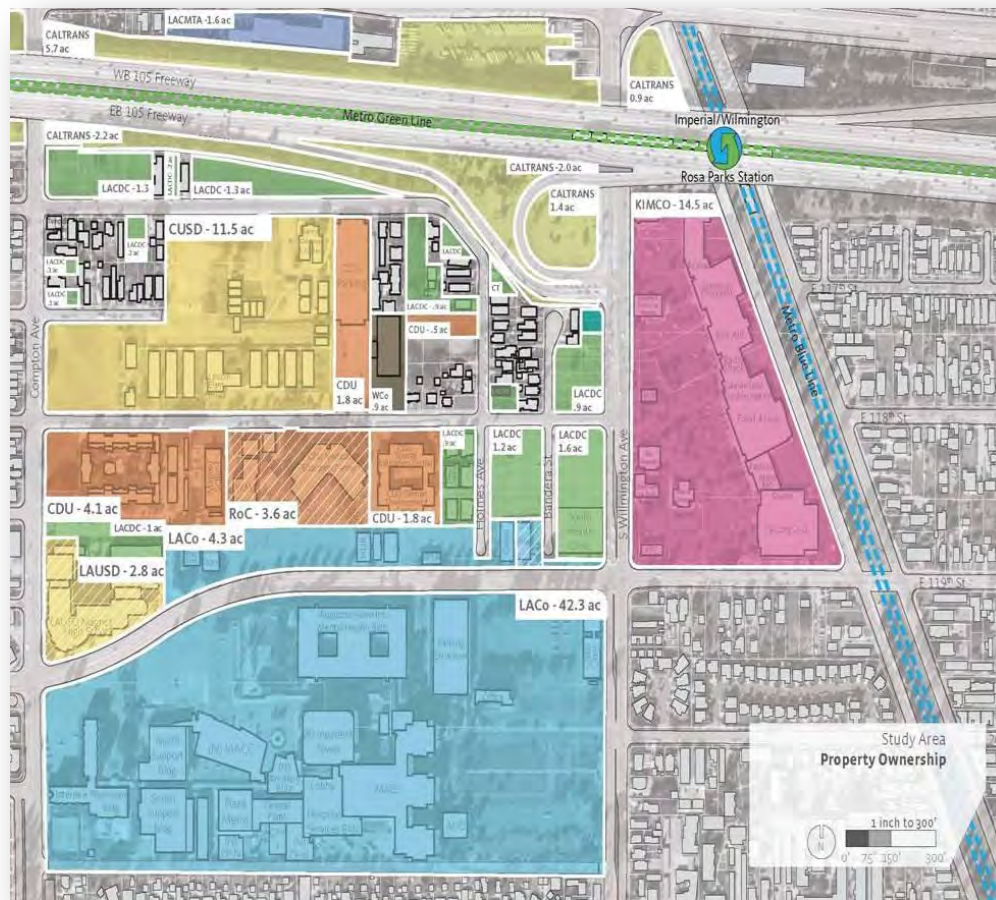
■ MLK Multi-Ambulatory Care Center ■ DHS Health Centers (Humphrey, Dollarhide, Hudson) ■ Unmatched Community Partner Clinic Visits □ CCEP/SB 474 Funded Community Partner Clinic Visits





NEW Approach

- Embraces Strategic Planning
- Is Asset-based: Land, Educational Facilities, Access to Transit and Residents
- Builds on Relationship Between Health Care Delivery, Jobs and Workforce Development and Training





Supervisor

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NEW Opportunities

- Health Care Delivery System Reform
- Healthy Lifestyle Promotion
- Job Creation
- Workforce Preparation and Training
- Private Capital Attraction = For Profit and Philanthropic





The County retained Gensler to develop a community master plan that guides the creation of a 124 acre broad-based health care and wellness center focused on health, education and economic development resources.



Master Plan Study Area

The primary focus of the Campus Master Plan is to create a comprehensive yet specific direction that is aimed at promoting the concept of a healthy community and strengthens the MLK Medical Center Campus and adjacent related areas to the north/northeast of the main campus.

Zone 1- MLK Medical Center Campus- 43.2 Acres

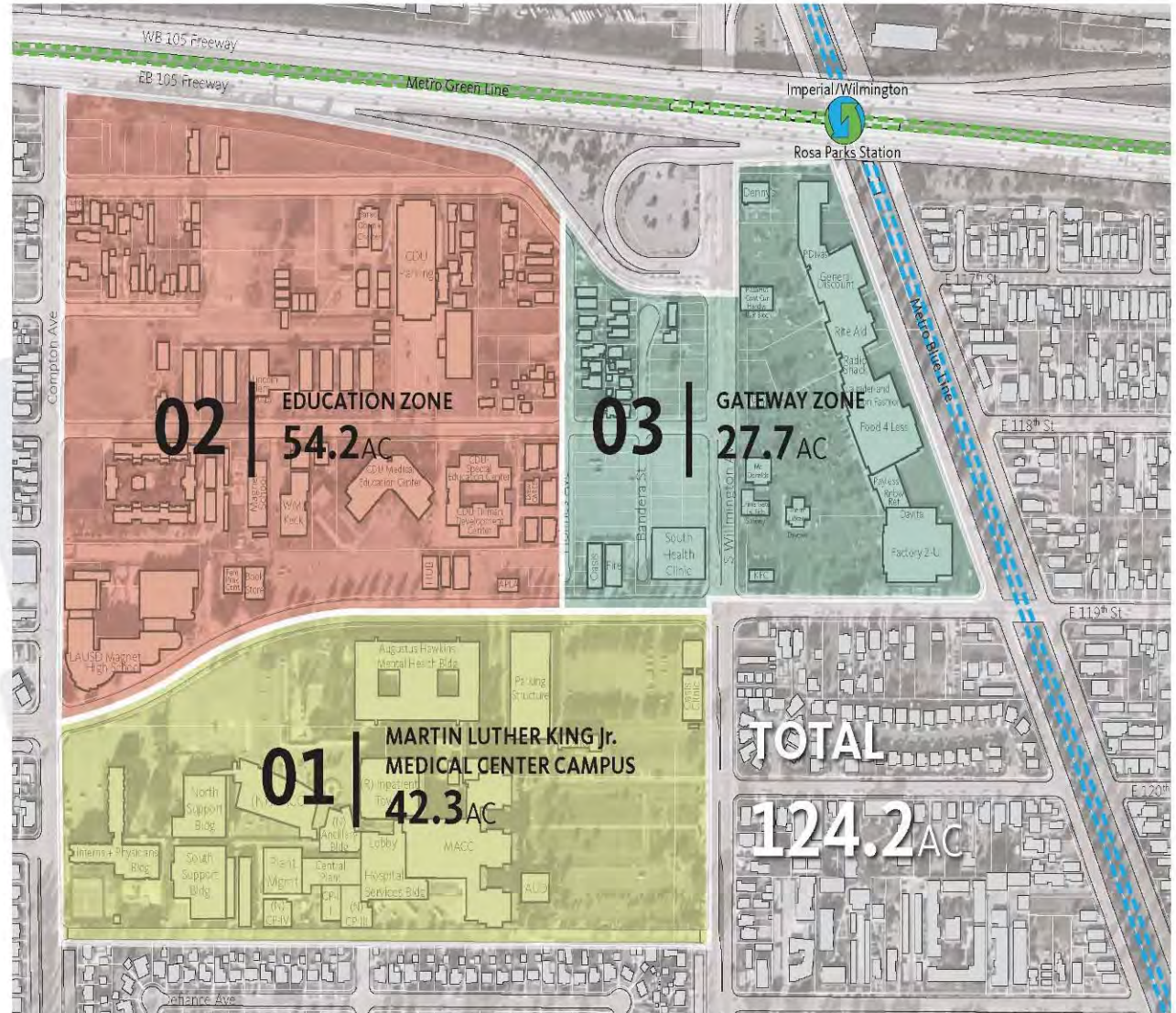
Focuses primarily on medical services, support facilities and possibly research institutions.

Zone 2- Education Zone- 54.2 Acres

Includes an elementary school, magnet high school and Drew University.

Zone 3- Gateway Zone- 27.7 Acres

Currently a mix of transit-oriented retail uses, residential and some health related activities.



Land Use Diagram

MLK

CAMPUS
MASTER
PLAN

MEDICAL CENTER

■ The land use diagram locates and defines appropriate uses and adjacencies in the Study Area.





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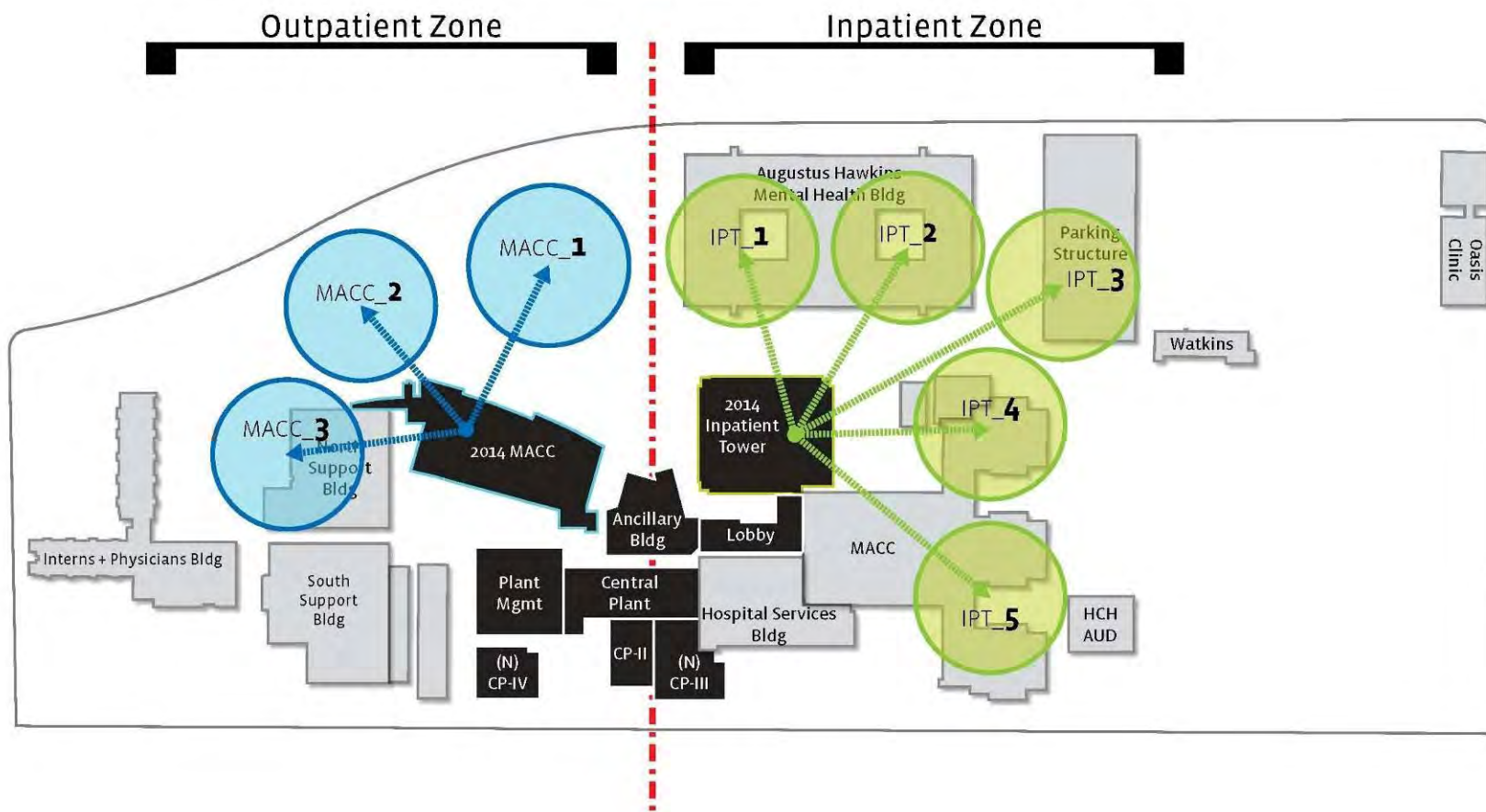
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Elements of the new Master Plan will:

- Encourage delivery of efficient, scalable and quality health and mental health services;
- Include an organizing concept;
- Create open space;
- Replace old buildings;
- Expand behavioral health services;
- Relocate emergency room circulation;
- Create medical office space;
- Intensify development of Kenneth Hahn Plaza;
- Provide a shared sports facility;
- Provide Charles Drew University with expansion opportunities; and
- Utilize a mix of housing types.



Planning Now for Room to Grow





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Update on Construction

- Harbor-UCLA Surgery/
Emergency Room Project
substantial completion:
January 2013.
- MLK Inpatient Tower
substantial completion:
March 2013.
- MLK MACC substantial
completion:
November 2013.



**MARTIN LUTHER KING, JR.
CENTER FOR PUBLIC HEALTH**





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Local Hiring

- October 19, 2010 – The Board of Supervisors voted to establish a Local Worker Hire Policy for the MLK Inpatient Tower and MACC projects.
 - The policy requires that 30% of the total construction hours be reserved for workers who live within a 5 mile radius and/or reside in zip codes experiencing 150% of the County's average rate of unemployment
- May 24, 2011 – The Board of Supervisors voted to establish a Project Labor Agreement (PLA) for the construction of the MLK MACC. This agreement will guarantee the effective enactment of the project's Local Hire Policy.





Creating Jobs at MLK

Construction Project	New Jobs
MLK Hospital	2,460
MLK MACC	1,710
MLK Center for Public Health	240
Augustus Hawkins	80
Streetscape Willowbrook	60
MLK Master Plan	30
Total New Jobs	4,580

Source: LAEDC Second District Employment Impact Analysis



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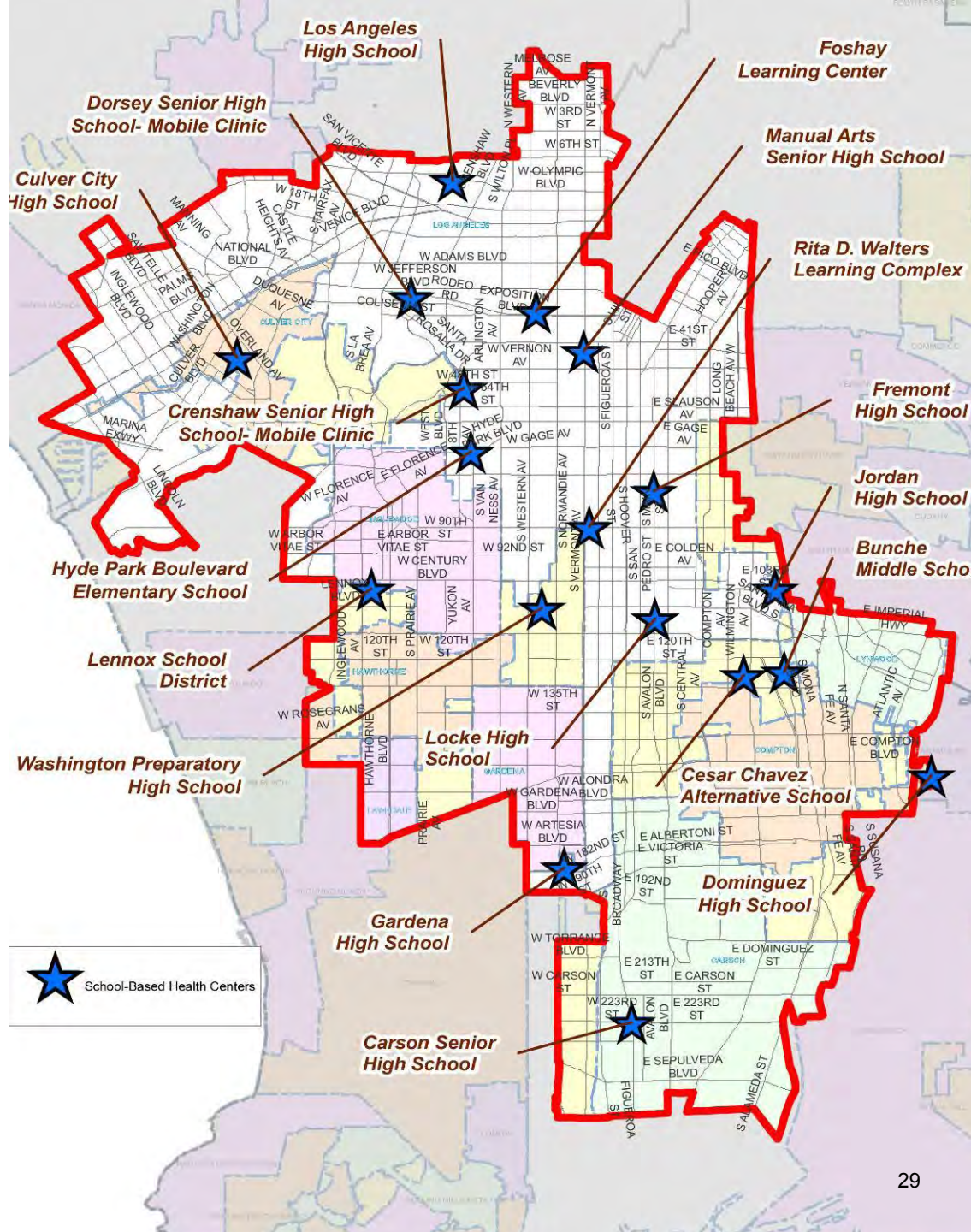
Rosa Parks/Willowbrook Metro Station

- The Rosa Parks/Willowbrook Station serves as the junction for the Metro Blue and Metro Green Lines.
- The station is used by over 36,000 transit patrons per day, the highest volume of transit users throughout the Light Rail Transit System.
- The LA County Metropolitan Transportation Authority applied for a \$3 million Transportation, Community and System Preservation Program Grant from the Department of Transportation.
 - Funds will support the relocation of the Bus Plaza south of the 1-105 freeway and integration with the adjacent retail center.
 - Relocation will enhance the accessibility of the station and its integration with the new Martin Luther King Jr. Medical Center Campus.



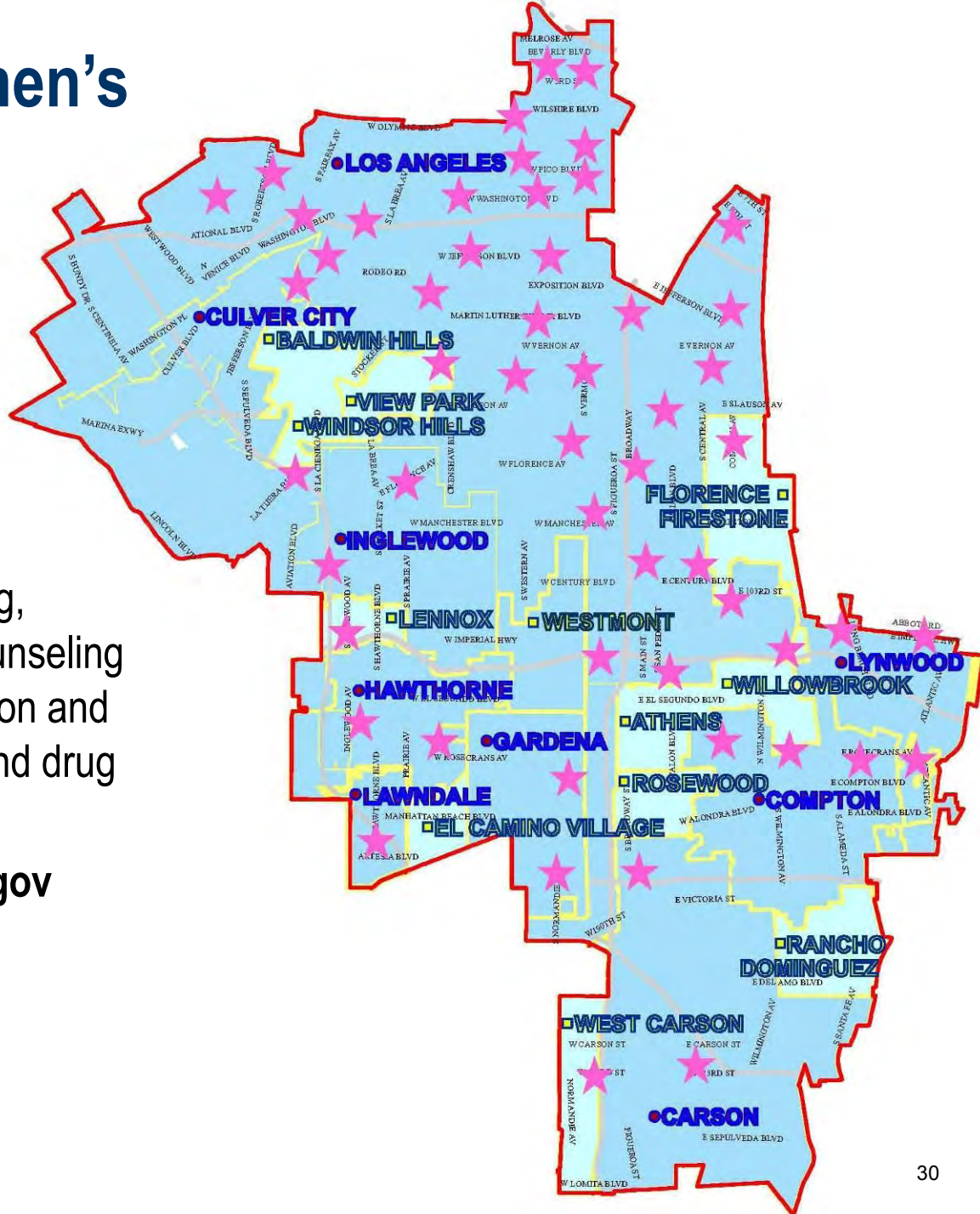
Second District School-based Health Centers

- 21 Federally Qualified Health Centers (FQHC) affiliated School-based Health Centers are being developed or already exist throughout the Second District.
- 13 centers have been newly created or renovated since Supervisor Ridley-Thomas took office in 2008.
- 7 are new centers which will be open by the end of 2012.
- 10 centers received Community Clinic Expansion Program (CCEP) funding for primary care services and 8 received CCEP funding for infrastructure development.



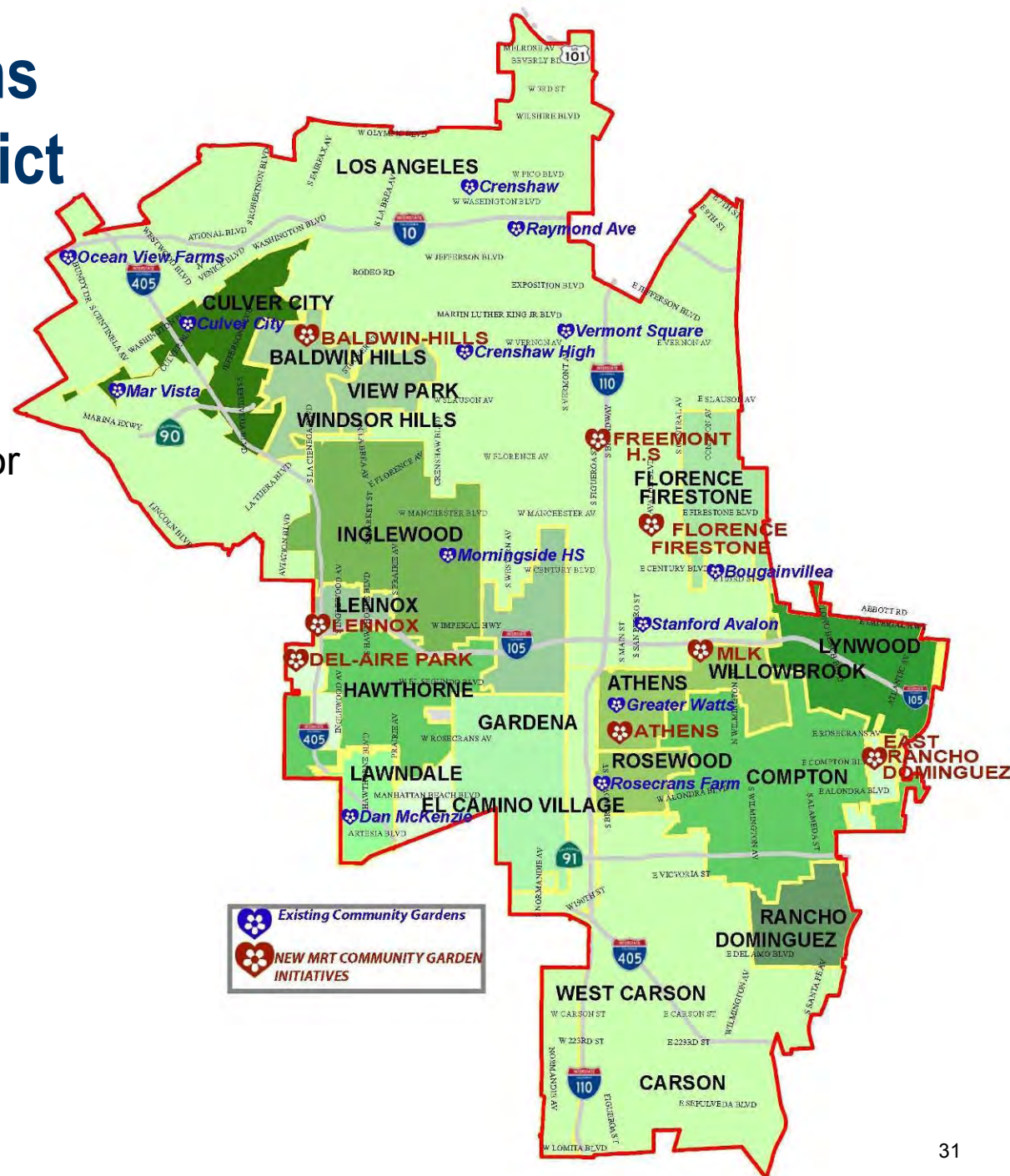
Second District Women's Health Centers

- 72 women's health centers in the Second District.
 - Private: 70 health centers
 - Public: 2 health centers
- Services include: family planning, prenatal services, HIV/AIDS counseling center, mental health reintegration and education center, and alcohol and drug services.
- www.ridley-thomas.lacounty.gov



Community Gardens in the Second District

This map summarizes the various community garden initiatives, including existing gardens and new gardens spearheaded under Supervisor Ridley-Thomas' leadership.





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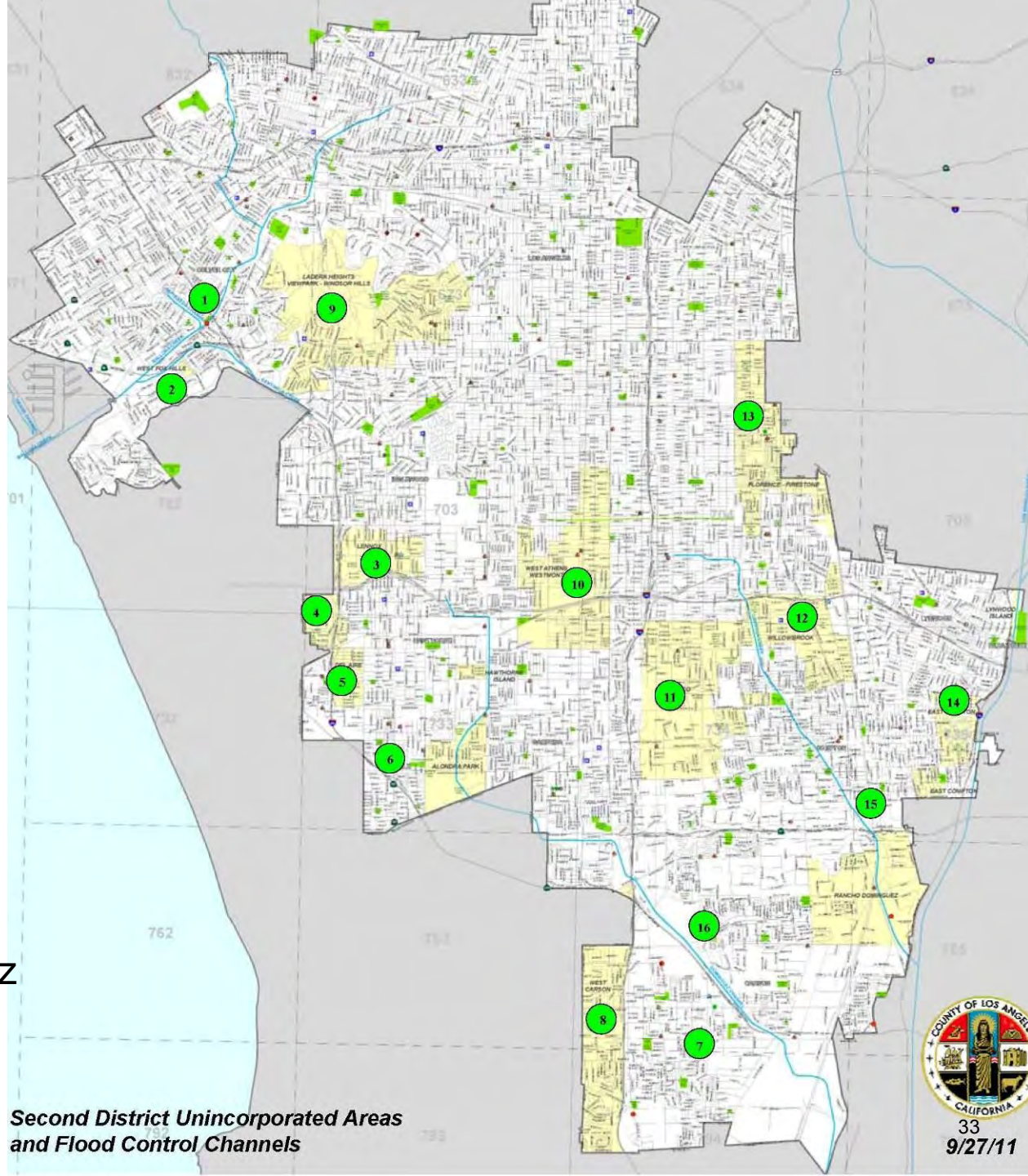
Encouraging exercise and play throughout the Second District

- Creating more open spaces for families to safely play in South LA.
 - Constructing an urban trail connecting Compton Creek to Carver Park, Carver Elementary School and the Watts Willowbrook YMCA.
 - The County partnered with the Los Angeles Neighborhood Land Trust to apply for funding from the State Parks Department to transform a half acre of vacant land just down 119th Street into a passive park named Faith and Hope Park.
- Second District Office in Motion Challenge.



Open Space and Recreational Projects in the Second District

1. Ballona Creek
2. Del Rey
3. Lennox
4. Del Aire
5. Wiseburn
6. El Camino Village
7. Carson
8. West Carson
9. Baldwin Hills
10. Athens
11. Rosewood
12. Willowbrook
13. Florence-Firestone
14. East Rancho Dominguez
15. Compton Creek
16. Dominguez Channel



*Second District Unincorporated Areas
and Flood Control Channels*





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Improving Nutrition and Promoting Healthy Food Options

- Hosted a Health Leadership Summit with city officials in March 2012 to promote healthy procurement policies in Second District cities.
- Supported the creation of four conversion markets are located in the Second District making it easier for consumers to choose healthier and locally grown foods.
- Authored a motion directing County departments to consult with the Department of Public Health to promote healthier nutrition on food procurement and concession contracts.





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Stronger Integration of Existing Services

- New Hospital
- New Multi-Service Ambulatory Care Center
- New MLK Center for Public Health
- Harbor-UCLA Medical Center
- Hubert Humphrey Comprehensive Health Center
- Augustus Hawkins Mental Health Center
- School-based Health Centers
- Women's Health Centers
- Public transportation system
- A network of community partner clinics, private hospitals, and mental health facilities





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Challenges

- Health & Economic Disparities
- State Budget and County Budget Constraints
- Expiring South LA Preservation Fund and CCEP
- Uncertain Health Care Reform Future
- Health Professional Shortage

An architectural rendering of a modern building. The building features a large, multi-story glass facade that reflects the sky. To the left, a large, cantilevered metal mesh canopy structure extends over a paved plaza. Several people are walking in the plaza, and a car is parked near the building. The sky is blue with some light clouds.

Thank You

For more information, visit
www.ridley-thomas.lacounty.gov